District Attorney Staffing

"What happens when the amount of work in a prosecutor's office changes without any subsequent change in funding for staffing levels?"

Nelson O. Bunn, Jr., Overworked and Understaffed: The Shifting Landscape in Local Prosecutor Caseloads, February 24, 2020



Increase in Case Weight



Volume of Discovery is Increasing Exponentially

"Prosecutors today must contend with challenges associated with increasing volumes of data and evidence that have developed from technological advancements." Lawrence, Gourdet, Banks, Planty, Woods, and Jackson, Prosecutor Priorities, Challenges, and Solutions, 2019

- Body-worn camera video
- Surveillance video / Cell phone video
- Cell phone records / Cell phone downloads
- Social media
- Advancements in forensic science



Step 1: Identify Our Needs





- Discovery management staff
- More prosecutors
- More victim advocates
- More investigators
- More support staff secretaries
- 3-year plan



Step 2: Identify Our Goals

- Help the County Leadership understand what we do
- Consider how our requests meet their goals & fit with their values/interests
 - Criminal Justice Reform
 - Specialty Courts and Diversion
 - Number of cases filed
 - Safety
 - Tourism
 - \$\$\$
- Support these requests with data





Understaffing Leads to Injustices

Essays

THE STATE (NEVER) RESTS: HOW EXCESSIVE PROSECUTORIAL CASELOADS HARM CRIMINAL DEFENDANTS

Adam M. Gershowitz* & Laura R. Killinger**

Introduction			
I.	PROSECUTORS IN LARGE JURISDICTIONS OFTEN HAVE EXCESSIVE CASELOADS 266		
	A.	Standards Suggest Prosecutors Should Not Handle More than 150	
		Felonies or 400 Misdemeanors per Year	
	В.	Prosecutors in Large Counties Are Regularly Tasked with Hundreds or	
		Even Thousands of Felony Cases per Year	
	<i>C</i> .	Inadequate Support Staff	
	D.	Why Has So Little Attention Been Paid to the Overburdening of	
		Prosecutors?	
II.	HA	RM CAUSED BY EXCESSIVE PROSECUTORIAL CASELOADS	
	A.	Harm to Criminal Defendants	
	В.	Harm to Victims	
	<i>C</i> .	Harm to the Public at Large	
III.	Soi	LUTIONS TO THE EXCESSIVE CASELOAD PROBLEM	
	A.	Simply Appropriating More Money for More Prosecutors Is the Wrong	
		Approach	
	<i>B</i> .	Providing Additional Resources for both Prosecutors and Indigent	
		Defense Lawyers Is the Better Approach	
CONCLUSION			

- Excessive prosecutorial caseloads harm victims.
- Excessive prosecutorial caseloads harm criminal defendants.
- Excessive prosecutorial caseloads lead prosecutors to run afoul of constitutional obligations.
- Overworked prosecutors increase the likelihood of extended case processing time, errors, low plea bargains, and burnout.

Step 3: Research & Analysis



- Google, Westlaw, PCE, DA Dashboards, Network
- Articles, Studies, Numbers, Ideas
- Figured out which methods of comparison make sense



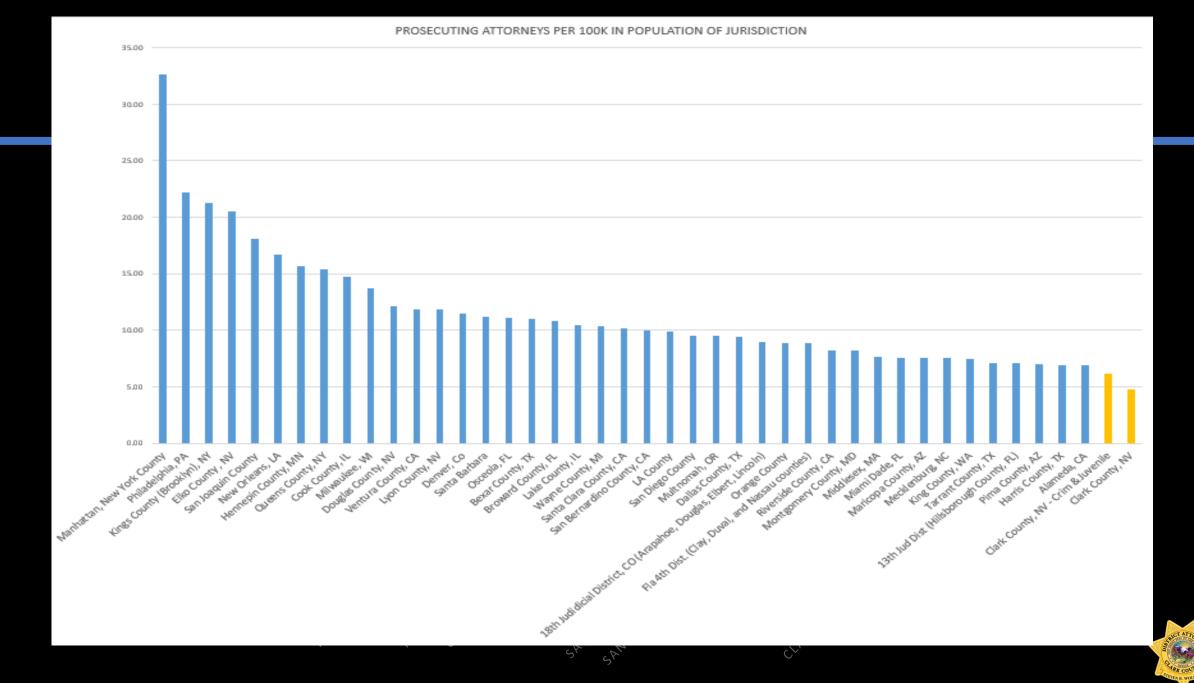
Methods of Comparison

Your office today compared to your office at other points in time

- 2019 __# homicides pending
- 2023 __# homicides pending
- Homicides up 33% in Clark County
- 2019 lost 4 attorneys
- 2020 lost 5 attorneys
- 2021 lost 12 attorneys
- 2022 lost 14 attorneys
- 2023 lost 9 attorneys so far

- June of 2015 23% of attorneys under 5
- May of 2023 37.5% of attorneys under 5



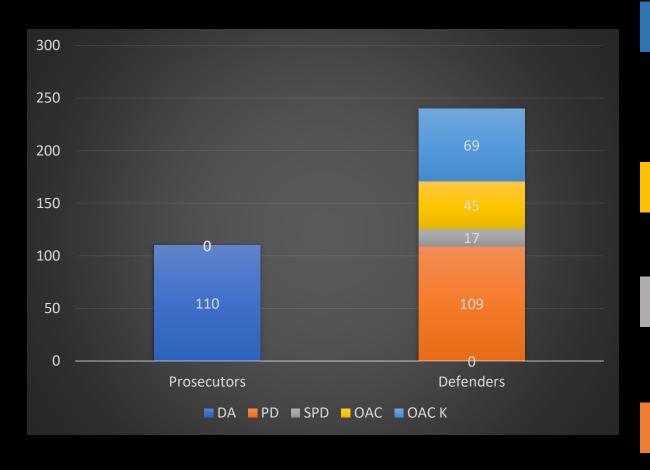


Methods of Comparison

Your office staffing compared to county-paid defense



Prosecutors v. Defenders



Office of Appointed Counsel

- Case-by-Case Assignments
- Category A Felonies
- 1-10 Cases per Attorney

Office of Appointed Counsel

Track Assignment

Special Public Defender

- Conflict counsel murder cases
- Conflict counsel life sentence

Public Defender Criminal Division

40%-50% of criminal caseload

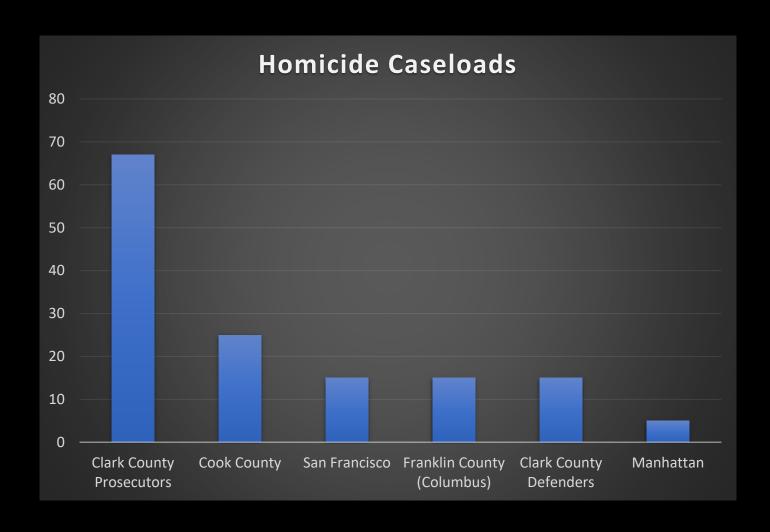


Methods of Comparison

Your attorneys' caseload compared to caseloads of other attorneys

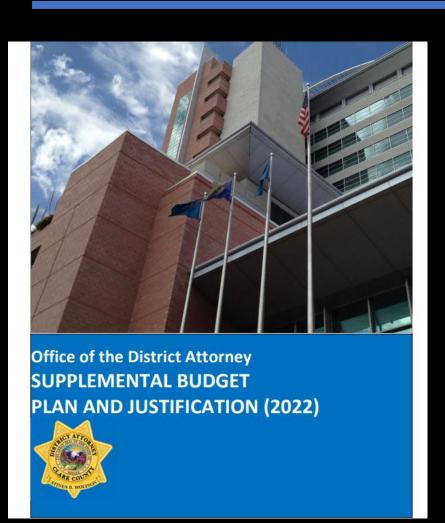


Murder





Step 4: Communicate



- Presentations
- Justification Handout
- 1-1 Discussions
- Relationships
- Shadowing
- Tours



Step 5: Success!



